

# MARICOPA COUNTY SHERIFF'S OFFICE

Bureau of Internal Oversight

Audits and Inspections Unit



**Patrol Shift Roster Inspection February 2019**

Inspection Report# BI2019-0023

The Audits and Inspections Unit (AIU) of the Bureau of Internal Oversight (BIO) will conduct inspections of Daily Patrol Shift Rosters on a monthly basis to determine if the rosters are in compliance with Office policy. The Daily Patrol Shift Rosters are uniformly inspected utilizing a matrix developed by AIU, in accordance with procedures outlined in Policy GB-2, *Command Responsibility*.

**Matrix Procedures:**

- A Daily Patrol Shift Roster is completed for each work shift.
- Supervisor span of control is in accordance with MCSO Policy GB-2.
- Shift Supervisor positions are being filled by employees with the rank of Sergeant, Lieutenant, or above in accordance with MCSO Policy GB-2.
- Supervisors are assigned to, and work, the same days and hours as the deputies under their direct command, absent exceptional circumstances.

**Criteria:**

MCSO Policy GB-2 (Sections 4 & 13.A1), *Command Responsibility*:

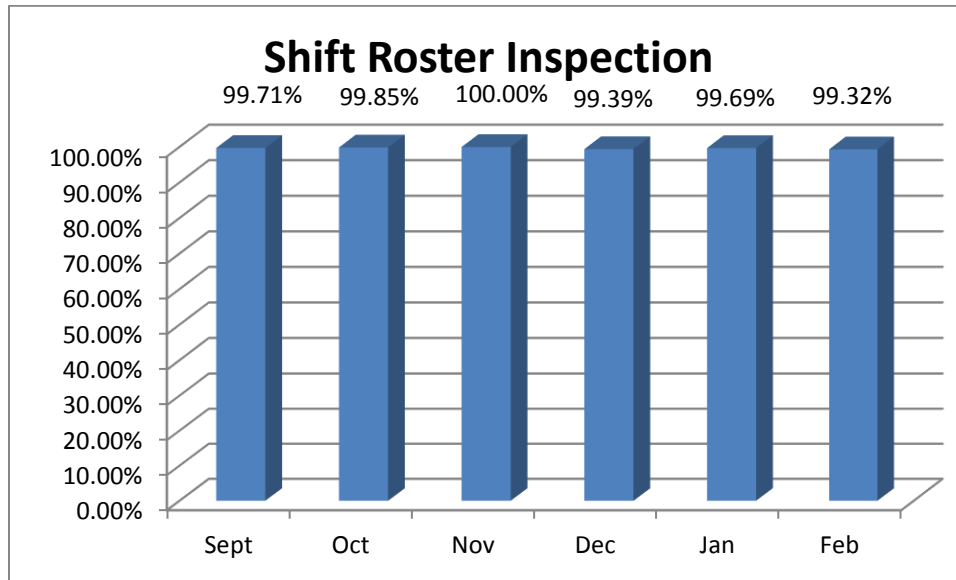
4. Direct Control: First-line patrol supervisors shall be assigned as primary supervisor to no more persons than it is possible to effectively supervise. First-line patrol supervisors shall be assigned to supervise no more than eight deputies, but in no event, should a patrol supervisor be responsible for more than 10 deputies. If circumstances warrant an increase or decrease in the level of supervision for any unit, squad, or shift, the reason shall be documented in a memorandum. The memorandum documenting the request for an increase or decrease shall be forwarded through the chain of command. Upon review completion, a copy of the memorandum with command responses shall be forwarded to CID for distribution, and to the BIO for notification for any potential inspections that may be related. Supervisors establishing a span of control shall consider the following factors:
  - A. The complexity and nature of the supervisor's duties, and the complexity of the subordinate's duties;
  - B. The capabilities and experience of the supervisor and their subordinates;
  - C. The geographic size of the district; and
  - D. The volume of calls for service.
13. **Sworn Supervisor Responsibilities:** In addition to other matters addressed in this Office Policy, sworn supervisors shall provide the effective supervision necessary to ensure that deputies are following Office policies or procedures, federal, state, or local criminal or applicable civil laws, administrative rules and regulations.

- A. Clearly Identified Supervisor: All deputies shall be assigned to a single, consistent, and clearly identified supervisor. Patrol supervisors shall be assigned to supervise no more than eight deputies, but in no event should a supervisor be responsible for more than ten deputies.
1. First-line patrol supervisors shall ensure that a Daily Shift Roster is completed for each shift in order to reflect the subordinates that are working under that supervisor for each day worked. The Daily Shift Roster shall be completed by the end of shift and include, but need not be limited to, the following:
- a. The date, listed as DD/MM/YY;
  - b. The shift times;
  - c. The supervisor's name and serial number;
  - d. All employees supervised to include their serial numbers and letter designator:
    - (1) "S" signifies deputy sheriff;
    - (2) "A" and "B" signifies either a detention officer or civilian employee;
    - (3) "R" signifies reserve deputy;
    - (4) "V" signifies a former compensated deputy who retires and is approved for reserve deputy status;
    - (5) "P" signifies posse member;
  - e. The assigned vehicle number;
  - f. The employee's call sign; and
  - g. The names of any public observers, deputy in training, posse member, reserve deputy, or any other pertinent information.

**Conditions:**

An inspection of all Daily Patrol Shift Rosters was completed for the month of February 2019. Due to possible specialty assignment squads and the variance of days in a month, the total number of shift rosters will vary each month. 586 rosters were required for the month of February 2019; 2 rosters were not completed. Therefore, 584 rosters were inspected.

MCSO achieved a compliance rate of **99.32%** in the Daily Patrol Shift Roster inspection of February 2019, as illustrated in the graph below:



<b>Division:</b>	<u>District One</u>	<u>District Two</u>	<u>District Three</u>	<u>District Four</u>	<u>District Five</u>	<u>District Six</u>	<u>District Seven</u>
<b>In Compliance:</b>	111	60	56	55	148	84	68
<b>Total Rosters:</b>	112	60	56	58	148	84	68
<b>Compliance %:</b>	99.11%	100.00%	100.00%	94.83%	100.00%	100.00%	100.00%

The following deficiencies were observed during the inspection period:

<b>Dist/Div</b>	<b>Sworn Employee Name</b>	<b>Shift Date</b>	<b>Division Commander</b>	<b>Deficiency</b>
District One	Sergeant	02/27/2019	Captain	Shift Roster for Squad 1 was not completed.

<b>Dist/Div:</b>	<b>Sworn Employee Name:</b>	<b>Shift Date</b>	<b>Division Commander</b>	<b>Deficiency:</b>
District Four	Sergeant	2/13/2019	Captain	Shift Roster for Squad 4 was not completed.
District Four	Sergeant	2/21/2019	Captain	Shift Roster for Squad 5 does not list a Supervisor.
District Four	Sergeant	2/22/2019	Captain	Shift Roster for Squad 3 does not list a Supervisor.

A total of **4** BIO Action Forms are requested from the affected divisions. **The forms shall be completed utilizing Blue Team.**

**Recommendations:**

It is recommended that supervisors continue mentoring staff in the proper completion of the Daily Patrol Shift Rosters, keeping in mind the importance of uploading the document to the U-Drive in a timely manner. In doing so, **all** Daily Patrol Shift Rosters will be made available for inspection. In addition, it is recommended Division Command periodically review the shift rosters for accuracy and completeness.

It is also recommended that divisions conduct routine inspections of their shift rosters for missing data and/or errors.

Date Inspection Started: 03/05/2019  
Date Completed: 03/12/2019  
Timeframe Inspected: February 1st – 28th, 2019  
Assigned Inspector(s): Sgt. D. Gardner S1608

I have reviewed this inspection report.

*Lt. D. Reaulo S1678*  
Lieutenant Dominick Reaulo S1678  
Commander, Audits & Inspections Unit  
Bureau of Internal Oversight

3/28/2019  
Date