# MARICOPA COUNTY SHERIFF'S OFFICE

Bureau of Internal Oversight Audits and Inspections Unit



September 2017 Supervisor Note (Detention) Inspection
Inspection Report# BI2017-0112

The Audits and Inspections Unit (AIU), of the Bureau of Internal Oversight (BIO), will conduct Blue Team Supervisor Note entry inspections on an ongoing basis. The purpose of the inspection is to ensure compliance with Office Policies and to promote proper supervision. To achieve this, inspectors will select for review the Supervisor Note entries for 50 randomly selected Detention personnel for the month being inspected. To ensure consistent inspections, the Supervisor Note Inspection Matrix developed by the AIU will be utilized.

#### **Matrix Procedures:**

Utilize the Supervisor Note Inspection Matrix to ensure that each randomly selected employee received one Supervisor Note entry during the period being inspected and that the Supervisor Note was of sufficient quality to document the employee's work performance (reflects the employee's positive traits; accomplishments; any observed shortcomings; and can be used to facilitate the preparation of an accurate and detailed performance review), and that the selected employees' EIS information was reviewed.

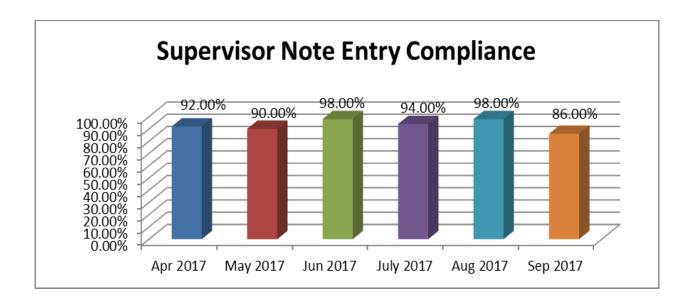
#### Criteria:

MCSO Policy GB-2, Command Responsibility

## **Conditions:**

The inspection found that 43 of the 50 employees, or <u>86%</u>, had the required monthly Supervisor Note entries in compliance with MCSO Policy GB-2, *Command Responsibility*.

Below is the six month historical comparison of compliance rates for detention personnel Supervisory Notes entries:



The following deficiencies in the employees' Supervisor Note entries were identified:

**PLEASE NOTE:** The Supervisory Note Inspections represents a monthly snapshot in time and any deficiencies noted are the responsibility of the Supervisor and the Chain of Command at the time the entry was made. Any inaccuracies in command structure due to transfers or other changes are outside the control of the AIU.

<b>Employee Notes</b>	Employee's		Division	
Inspected	Supervisor	Division	Commander	Deficiency Noted
Officer	Sergeant	5131-LOWER BUCKEYE JAIL	Captain	No Supervisor Note entry made in September
Officer	Sergeant	5121-ESTRELLA JAIL	Captain	No Supervisor Note entry made in September
Officer	Sergeant	5114-4TH AVENUE JAIL	Captain	Supervisor Note entry made in September does not
				document Employee Performance
Officer	Sergeant	5114-4TH AVENUE JAIL	Captain	Supervisor Note entry made in September does not
				document review of the employee's EIS information
Officer	Sergeant	5124-TOWERS JAIL	Captain	Supervisor Note entry made in September does not
				document review of the employee's EIS information
Officer	Sergeant	5123-DURANGO JAIL	Captain	Supervisor Note entry made in September does not
				document review of the employee's EIS information
Officer	Sergeant	5127-WORK FURLOUGH	Captain	Supervisor Note entry made in September does not
		WORK RELEASE		document review of the employee's EIS information

#### **Recommendations:**

It is recommended that Management continue to provide on-site mentorship to supervisors regarding the importance of ensuring Supervisory Note entries are used to document a specific employee's performance and should be of sufficient quality as to give a true assessment of the employee's performance during a particular period, as required by MCSO Policy GB-2, *Command Responsibility*, Paragraph 7.B and its subparagraphs. To accomplish this goal, the Supervisory Note entries need to specifically document the following requirements:

- o The Employee's work performance during the last 30 day period.
- o Once per month, supervisor's review of non-sworn subordinates' EIS information for the purpose of identifying and responding to any conduct patterns or concerns.
- Maintain a written record of the performance of each employee in the EIS Blue Team Supervisor Notes application. The record shall reflect the employee's positive traits and accomplishments and any observed shortcomings.
- O Supervisor Note entries shall be of sufficient quality and frequency to facilitate the preparation of an accurate and detailed performance review, but *at a minimum, one entry shall be completed every month.*

## **Action Required:**

With the resulting  $\underline{86\%}$  compliance for *Inspection BI2017-0112*, a total of  $\underline{7}$  BIO Action Forms are requested from the affected divisions. **The forms shall be completed utilizing Blue Team**. It is permissible to complete one BIO Action Form for a supervisor covering multiple potential deficiencies identified in this inspection.

## **Notes:**

All supporting documentation (working papers) is included in the inspection file number *BI2017-0112* and contained within IA Pro

Date Inspection Started: October 2, 2017

Date Completed: October 9, 2017

Timeframe Inspected: September 1-30, 2017

Assigned Inspector(s): Sgt. M. Rodriguez A9047

I have reviewed this inspection report.

15. farry Katza # 1520

10/09/17

Lieutenant Larry Kratzer S1520

Date

Commander, Audits & Inspections Unit

Bureau of Internal Oversight

Captain Barry Roska S0878

10/09/17

Date

Commander

Bureau of Internal Oversight